

NHS Ayrshire & Arran



Meeting:	Ayrshire and Arran NHS Board
Meeting date:	Monday 8 June 2026
Title:	Integrated Governance Committee meeting on 21 May 2026 - Chair's report to NHS Board
Responsible Director:	Lesley Bowie, Board Chair
Report Author:	Mrs Shona McCulloch, Head of Corporate Governance

1. Purpose

This is presented to the Board for: Discussion.

This paper relates to: Local policy to ensure good governance practice in reporting from board committees

This aligns to the NHS Scotland quality ambitions of Safe, Effective and Person Centred. Good governance practice supports the effective delivery of services across the organisation.

2. Report summary

2.1 Situation

This report provides information to Board Members on key items discussed within the Governance Committee's remit, in order to provide assurance to the Board that those matters have been identified and are being addressed, where required.

2.2 Background

The Board Model Standing Orders advises that Board meeting papers will include the minutes of committee meetings which the relevant committee has approved. To ensure that there is no delay in reporting from committees this paper provides a timely update on key items from committees.

2.3 Assessment

Key items agreed by Committee are noted below. Identification of organisational risks, stakeholder considerations and other impacts were included in papers to the Committee.

- Strategic risks update - Risk 821 (Digital Services) reduced from high to moderate, reflecting progress in mitigation activity. Risk 669 (Caring for Ayrshire) has been closed, with onward monitoring of a delivery-focused risk through the Performance

Governance Committee. Continued work is underway to improve the quality and clarity of risk reporting, including revised templates and articulation of controls. The Committee noted progress and supported ongoing improvements in risk reporting.

- Annual Assurance Report 2025–2026 - The Committee approved the Annual Assurance Report for submission to NHS Board, subject to minor amendment.
- Community Wealth Building (CWB) Strategy 2026–2029 - The refreshed strategy strengthens the organisation’s role as an anchor institution and aligns with national policy. The Committee highlighted the need for enhanced measurable outcomes, baselines and targets where appropriate. The Committee supported the strategy for onward submission to NHS Board, with further development of performance measures.
- Community Wealth Building Progress Update - Progress continues across procurement, sustainability and financial wellbeing. Challenges noted relating to capacity and external dependencies. A proposed payroll-linked wellbeing application raised governance concerns (operational, financial and cybersecurity), requiring further consideration. The Committee was assured on overall progress, with further governance review required on the application.
- Strategic Climate Emergency and Sustainability Update - Overall performance remains strong, with the majority of workstreams rated green. Progress reported across energy, infrastructure and emissions reduction. Delays in EV infrastructure delivery noted due to national constraints, with mitigating actions underway. The Committee was assured by continued positive progress.

2.4 Recommendation

The Board is asked to be aware of and discuss the key areas highlighted and receive assurance that items are being addressed, where required.