

NHS Ayrshire & Arran



Meeting:	Ayrshire and Arran NHS Board
Meeting date:	Monday 8 June 2026
Title:	Performance Governance Committee meeting on 01 June 2026 – Chair’s report to NHS Board
Responsible Director:	David Stonehouse, Interim Director of Finance
Report Author:	Sheila Cowan, Committee Chair

1. Purpose

This is presented to the Board for: Discussion.

This paper relates to: Local policy to ensure good governance practice in reporting from board committees

This aligns to the NHS Scotland quality ambitions of Safe, Effective and Person Centred. Good governance practice supports the effective delivery of services across the organisation.

2. Report summary

2.1 Situation

This report provides information to Board Members on key items discussed within the Governance Committee’s remit, in order to provide assurance to the Board that those matters have been identified and are being addressed, where required.

2.2 Background

The Board Model Standing Orders advises that Board meeting papers will include the minutes of committee meetings which the relevant committee has approved. To ensure that there is no delay in reporting from committees this paper provides a timely update on key issues from committees.

2.3 Assessment

Key items agreed by Committee are noted below. Identification of organisational risks, stakeholder considerations and other impacts were included in papers to the Committee.

- Members received the risk register and three risks were reviewed as part of the cycle with no change to their risk rating. Risk 668 will now be closed and

replaced by new risk 961 which has been opened to cover the new Caring for Ayrshire Transformation work that is taking place.

- The Performance management report was reviewed and scrutinised. We continue to see mixed results with the main area for concern being delayed discharges and all HSCP are showing an increase. Occupied bed days have also increased and there has been a further deterioration in imaging. Improvements were seen in Endoscopy and the 62 day cancer target which has seen excellent results. Mental Health continues to be above trajectory in all areas.
- A deep dive was conducted into Unscheduled Care with the main challenges being length of stay and maintaining staff morale for transformation activities and action plan within Acute Services
- The Financial Management Report was reviewed and month 12 concluded with overspend of £24.3m which met Scottish Government expectations. £29.9m of savings were made within the year with £19.3m of this being recurring. Sustainability funding of £22.5m was received from Scottish Government and a general overspend was noted in Acute Services as the main area of overspend.
- The month 1 draft financials were received which showed annual deficit of £45m (as per the approved plan), with savings being covered within the best value savings plan (£36.2m recurring, £11.9 nonrecurring excl IJB's). At month 1 there was overspend of £4m and savings of £2.4m excluding IJBs.
- Various communications from the SG Assurance Board were shared including deep dives into the PMO and savings plan which is showing a sizeable gap to reach expectations currently.

2.4 Recommendation

The Board is asked to be aware of and discuss the key items highlighted and receive assurance that issues are being addressed, where required.