

NHS Ayrshire & Arran



Meeting:	Ayrshire and Arran NHS Board
Meeting date:	Monday 7 April 2026
Title:	Integrated Governance Committee meeting on 17 February 2026 - Chair's report to NHS Board
Responsible Director:	Lesley Bowie, Board Chair
Report Author:	Mrs Shona McCulloch, Head of Corporate Governance

1. Purpose

This is presented to the Board for: Discussion.

This paper relates to: Local policy to ensure good governance practice in reporting from board committees

This aligns to the NHS Scotland quality ambitions of Safe, Effective and Person Centred. Good governance practice supports the effective delivery of services across the organisation.

2. Report summary

2.1 Situation

This report provides information to Board Members on key items discussed within the Governance Committee's remit, in order to provide assurance to the Board that those matters have been identified and are being addressed, where required.

2.2 Background

The Board Model Standing Orders advises that Board meeting papers will include the minutes of committee meetings which the relevant committee has approved. To ensure that there is no delay in reporting from committees this paper provides a timely update on key items from committees.

2.3 Assessment

Key items agreed by Committee are noted below. Identification of organisational risks, stakeholder considerations and other impacts were included in papers to the Committee.

- Strategic Risk Register – Risk item 669 Sustainability through reform (Caring for Ayrshire). The committee acknowledged that this risk will be replaced with a risk focused on the delivery of Caring for Ayrshire.

- Risk item 821 – [Failure of Digital Services Across Ayrshire and Arran -](#) Members expressed confidence in the level of activity and the strategic focus aimed at reducing the associated risk level. The Committee was assured by the progress being made. In response to members questions, an update was provided on a proposed future risk reporting template – template currently in review with ARC.
- Digital Strategy and Reform – the committee were assured by the progress and clarity of the updates against those projects which are not fully on track. Committee commended the detail provided that allowed for effective scrutiny. For the projects not on track, clear information and plans outlined for recovery.
- CWB – Anchor Institution Annual Assurance Report Year 3 - the committee welcomed the year 3 annual report and noted that the Community Wealth Building (Scotland) Bill has been passed by Scottish Parliament. The legislation aims to support investment in communities, focusing on the expectation of public bodies to deliver CWB action plans. which reflects key aspects of the sustainability focus of Caring for Ayrshire.

A key achievement was local business spend (FY 2024-25) total was over £20m, representing 13.65%, which is a key aspect of the sustainability focus of Caring for Ayrshire.

- Corporate Parenting – committee received revised governance arrangements for Corporate Parenting, noting that an annual assurance report will now provide updates on progress against the NHSA&A Corporate Parenting Action Plan 2024–27 and statutory duties to “Keep the Promise” by 2030. The paper assured of the current programme position and highlighted priorities for 2024–27. As part of the transition to a new programme approach, the Corporate Parenting Taskforce (CPTF), established in 2021, has been stood down, with outstanding actions now being taken forward through alternative governance routes. Escalation mechanisms remain in place, with ongoing oversight provided by the Corporate Parenting Programme Board.

2.4 Recommendation

The Board is asked to be aware of and discuss the key areas highlighted and receive assurance that items are being addressed, where required.