

NHS Ayrshire & Arran



Meeting:	Ayrshire and Arran NHS Board
Meeting date:	Tuesday 7 April 2026
Title:	Performance Governance Committee meeting on 26 March 2026 – Chair’s report to NHS Board
Responsible Director:	David Stonehouse, Interim Director of Finance
Report Author:	Sheila Cowan, Committee Chair

1. Purpose

This is presented to the Board for: Discussion.

This paper relates to: Local policy to ensure good governance practice in reporting from board committees

This aligns to the NHS Scotland quality ambitions of Safe, Effective and Person Centred. Good governance practice supports the effective delivery of services across the organisation.

2. Report summary

2.1 Situation

This report provides information to Board Members on key items discussed within the Governance Committee’s remit, in order to provide assurance to the Board that those matters have been identified and are being addressed, where required.

2.2 Background

The Board Model Standing Orders advises that Board meeting papers will include the minutes of committee meetings which the relevant committee has approved. To ensure that there is no delay in reporting from committees this paper provides a timely update on key issues from committees.

2.3 Assessment

Key items agreed by Committee are noted below. Identification of organisational risks, stakeholder considerations and other impacts were included in papers to the Committee.

- The committee received the draft minute for 29 January meeting and the 12 March “Light” meeting. Some amendments were required to the minute from the “Light” meeting which will be shared with the Board at a later date.

- The committee received the draft Capital Plan for 2026/27 and endorsed this for submission to the Board noting that the Business Continuity aspect will follow later.
- Members reviewed the Strategic Risk Register and noted a change to risk 494 whereby the likelihood has been increased. There is limited assurance from the committee on the input to mitigations and actions to close risks and further work is being undertaken by the Audit and Risk Committee to look at the content of the Risk Register.
- The committee reviewed and scrutinised the Performance Management Report which showed mixed results. New outpatients showed a favourable position whilst inpatients, day cases and endoscopy portrayed a less favourable position. Deep dives were conducted on Radiology and Endoscopy and the services were commended on the work taking place in these areas. The 62 day cancer target was also examined due to a decrease in the report however due to the delay in the availability of the data it was highlighted that this is now in the high 80% for the months of February and March which provided members with assurance.
- The committee reviewed and scrutinised the month 11 Financial Management report which demonstrated that the deficit of £25m will be met in Month 12 due to changed resource assumptions from Scottish Government, CNORIS and other internal benefits. Planned savings of £30.1m will be made with £19m of these being recurring and £11m non-recurring, the balance of which needs to change.
- In terms of governance a high level update was received on the Best Value service report and savings plan with RAG status however members agreed that more work is required in order for members to gain a better understanding of governance and delivery of this.

2.4 Recommendation

The Board is asked to be aware of and discuss the key items highlighted and receive assurance that issues are being addressed, where required.