

NHS Ayrshire & Arran



Meeting:	Ayrshire and Arran NHS Board
Meeting date:	Monday 16 March 2026
Title:	Performance Governance Committee “Light” meeting on 12 March 2026 – Chair’s report to NHS Board
Responsible Director:	David Stonehouse, Interim Director of Finance
Report Author:	Linda Semple, Deputy Committee Chair

1. Purpose

This is presented to the Board for: Discussion.

This paper relates to: Local policy to ensure good governance practice in reporting from board committees

This aligns to the NHS Scotland quality ambitions of Safe, Effective and Person Centred. Good governance practice supports the effective delivery of services across the organisation.

2. Report summary

2.1 Situation

This report provides information to Board Members on key items discussed within the Governance Committee’s remit, in order to provide assurance to the Board that those matters have been identified and are being addressed, where required.

2.2 Background

The Board Model Standing Orders advises that Board meeting papers will include the minutes of committee meetings which the relevant committee has approved. To ensure that there is no delay in reporting from committees this paper provides a timely update on key issues from committees.

2.3 Assessment

Key items agreed by Committee are noted below. Identification of organisational risks, stakeholder considerations and other impacts were included in papers to the Committee.

- The committee received the draft financial plan that is proposed for submission to the Scottish Government. The presentation on the financial plan was heard at the earlier Board Workshop and was presented to the PGC Light for ratification

prior to the Board Meeting. Members were assured of the governance in place and the different way in which the budget was presented. It was found to be clearer and more transparent, the plan did not detail the brokerage debt, however it is understood that savings will be easier to profile over the 12 month period and it will be clearer to understand what is being delivered in year.

The plans on a page within the Best Value Plan was welcomed by the committee and going forward PMO reporting will take place through PGC for scrutiny and challenge. Quality and equality impact assessments will be carried out and PGC members will receive a monthly update on delivery of savings plans with appropriate challenge being applied if required.

All work has been aligned to the Strategic Risk Register which will flow through Audit and Risk Committee with relevant, individual risks being presented to each governance committee for scrutiny purposes.

Some concerns were expressed that not all planned projects were visible to members and a request was made for a development list to be added with indicative costs in order to give members reassurance that the £6m gap will be filled. With the addition of this list the committee recommended the budget presented to the Board for approval.

2.4 Recommendation

The Board is asked to be aware of and discuss the key items highlighted and receive assurance that issues are being addressed, where required.