

NHS Ayrshire & Arran



Meeting: Ayrshire and Arran NHS Board

Meeting date: Monday 9 February 2026

Title: Corporate Calendar of Board Committees

Responsible Director: Gordon James, Chief Executive

Report Author: Shona McCulloch, Head of Corporate Governance

1. Purpose

This is presented to the Board for:

- Decision

This paper relates to:

- Government policy/directive

This aligns to the NHSScotland quality ambitions of:

- Safe, Effective and Person Centred.

2. Report summary

2.1 Situation

The NHS Ayrshire & Arran (NHSAA) Corporate Calendar provides dates for the Board and Board Standing Committee meetings and includes Integration Joint Board (IJB) and IJB subcommittee dates; Corporate Management Team meetings are included for reference. The Board are asked to endorse the Corporate Calendar, noting that meeting dates are approved by individual committees.

2.2 Background

The Corporate Calendar is submitted to the NHS Board annually to provide assurance of our governance arrangements in accordance with the NHS Board Standing Orders which requires that “The Board shall approve a calendar of meeting dates for its committees”.

2.3 Assessment

In planning the corporate calendar for 2026-2027, discussions were held with colleagues to deliver a corporate meeting schedule that aligns as much as is practicable with schedules for risk, financial and performance reporting. Board Committees agree their dates with the Committee Chair and Executive Lead and dates are approved by each Committee. There will be one in-person meeting during the year. Where dates have yet to be formally approved this is noted in the Appendix.

Board workshop dates for 2026-27 have been agreed and issued and topics will be developed in discussion with the Board Chair and Chief Executive.

We work in partnership with the Ayrshire Integration Joint Boards to include their meeting dates and seek to ensure that there are no clashes with Board Committees, wherever possible. The IJBs manage their planning process independently.

2.3.1 Quality/patient care

Ensuring an effective governance process and meeting schedule supports the delivery of patient care and services.

2.3.2 Workforce

There is no impact on workforce from this paper.

2.3.3 Financial

There is no financial impact from this paper.

2.3.4 Risk assessment/management

The risks from meeting clashes are considered in setting the Corporate Calendar and are monitored throughout the year.

2.3.5 Equality and diversity, including health inequalities

An impact assessment has not been completed. Each Committee will assess any impact for its members in relation to inequalities or protected characteristics.

2.3.6 Other impacts

- Best value – a robust planning and scheduling process delivers best value in effective partnerships, governance and accountability, use of resource and performance management.
- Compliance with Corporate Objectives – Effective committees support delivery of Corporate objectives

2.3.7 Communication, involvement, engagement and consultation

There is no duty on the board to consult on the recommendations.

2.3.8 Route to the meeting

The NHS Board and individual Board Committees agree dates for their meetings.

2.4 Recommendation

For approval. To endorse the Board calendar of meeting dates, noting that these have been approved by individual committees.

3. List of appendices

The following appendices are included with this report for 2026-2027 meeting dates:

- Appendix 1 – Corporate Calendar
- Appendix 2 – Governance Committee meeting dates
- Appendix 3 – Endowment Trustees and Endowment Committee

Corporate Calendar 2026 - April 2027

BM	Board Meeting	ARC	Audit & Risk Committee	IntG	Integrated Governance	IJB	Integration Joint Board- East	APn	Audit & Performance - North
BW	Board Workshop	HCG	Healthcare Governance	Remco	Remuneration Committee	IJBn	Integration Joint Board - North	PAs	Performance & Audit - South
BD	Board development	InfG	Information Governance	CMT	Corporate Management Team	IJBs	Integration Joint Board - South	SPGe	Strategic Planning Group - East
ET	Endowment Trustees	PG	Performance Governance	APP	Area Partnership Forum			SPGn	Strategic Planning Group - North
EC	Endowment Committee	SG	Staff Governance					SPGs	Strategic Planning Group - South

2026

JAN				1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	
FEB				1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28			
MAR				1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
APR				1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	
MAY				1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
JUN				1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
JUL				1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
AUG				1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
SEP				1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	
OCT				1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
NOV				1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	
DEC				1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31

2027

JAN				1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
FEB				1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28			
MAR				1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
APR				1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	

Appendix 2 – Governance Committee - future meeting dates 2026 to end March 2027

Governance Committee meetings will aim to have one full in person, face to face (F2F) meeting per year, as indicated.

Audit and Risk Committee (F2F to be agreed)

Date	Time
Thursday 19 March 2026	9.30am
Tuesday 19 May 2026	9.30am
Tuesday 23 June 2026	9.30am
Tuesday 22 September 2026	9.30am
Tuesday 17 November 2026	9.30am
Tuesday 19 January 2027	9.30am
Tuesday 16 March 2027	9.30am

Healthcare Governance Committee (F2F to be agreed)

Date	Time
Monday 02 March 2026	9.30am
Tuesday 12 May 2026	9.30am
Tuesday 14 July 2026	9.30am
Tuesday 08 September 2026	9.30am
Tuesday 10 November 2026	9.30am
Tuesday 12 January 2027	9.30am
Tuesday 09 March 2027	9.30am

Performance Governance Committee (F2F to be agreed)

Date	Time
Thursday 5 March 2026 (FMR only)	9.30am
Thursday 12 March 2026 (Revenue plan only)	12.30pm
Thursday 26 March 2026	9.30am
Thursday 28 May 2026	9.30am
Thursday 30 July 2026	2.00pm
Thursday 1 October 2026	2.00pm
Thursday 1 December 2026	9.30am
Thursday 28 January 2027	9.30am
Thursday 1 April 2027	9.30am

Information Governance Committee – to be confirmed by committee

Date	Time
Monday 23 February 2026	9.30am
Monday 18 May 2026	9.30am
Tuesday 25 August 2026	9.30am
Monday 23 November 2026	9.30am
Tuesday 16 February 2027	9.30am

Staff Governance Committee

Date	Time
Tuesday 17 February 2026	1.30pm
Thursday 7 May 2026	9.30am F2F
Thursday 30 July 2026	9.30am
Thursday 12 November 2026	1.30pm
Thursday 18 February 2027	9.30am

Integrated Governance Committee – to be confirmed by committee

Date	Time
Tuesday 17 February 2026	10.00am
Thursday 21 May 2026	2.30pm
Monday 17 August 2026	9.30am
Thursday 26 November 2026	2.30pm
Tuesday 23 February 2027	9.30am

Appendix 3 – Endowment Trustees and Endowment Committee**Endowment Trustees**

Date	Date
Tuesday 24 March 2026	9.30am
Tuesday 30 June 2026	9.15am F2F
Tuesday 15 December 2026	9.30am
Thursday 25 March 2027	9.30am

Endowment Committee

Date	Date
Tuesday 3 March 2026	9:30am
Thursday 4 June 2026	9.30am
Thursday 3 September 2026	9.30am
Tuesday 1 December 2026	9.30am
Thursday 4 March 2027	9.30am