

NHS Ayrshire & Arran



Meeting:	Ayrshire and Arran NHS Board
Meeting date:	Monday 09 February 2026
Title:	Performance Governance Committee meeting on 29 January 2026 – Chair's report to NHS Board
Responsible Director:	Derek Lindsay, Director of Finance
Report Author:	Sheila Cowan, Committee Chair

1. Purpose

This is presented to the Board for: Discussion.

This paper relates to: Local policy to ensure good governance practice in reporting from board committees

This aligns to the NHS Scotland quality ambitions of Safe, Effective and Person Centred. Good governance practice supports the effective delivery of services across the organisation.

2. Report summary

2.1 Situation

This report provides information to Board Members on key items discussed within the Governance Committee's remit, in order to provide assurance to the Board that those matters have been identified and are being addressed, where required.

2.2 Background

The Board Model Standing Orders advises that Board meeting papers will include the minutes of committee meetings which the relevant committee has approved. To ensure that there is no delay in reporting from committees this paper provides a timely update on key issues from committees.

2.3 Assessment

Key items agreed by Committee are noted below. Identification of organisational risks, stakeholder considerations and other impacts were included in papers to the Committee.

- The committee received the Capital Plan mid-year review which provided members with an update of the position in terms of spend, financial risk and

slippage of the capital plan. This paper was very well received by the committee.

- Members reviewed the Performance Management report which has shown favourable improvement in Planned Care and in particular new Outpatients performance, also improvements in the position in Cancer care 62 day target, and record position on the 31 day target reaching 100% in November. To the contrary the Unscheduled Care is in challenging position & Endoscopy targets has deteriorated, both areas will be monitored. Members felt some level of assurance
- The committee reviewed and scrutinised the month 9 Financial Management report and noted there has been no change to the target deficit which remains at £40.2m for 2025/26. The deficit in month is £27.3m with £16m of recurring savings (total savings planned 27.9m). Although this is a challenging position there is potential for a reduction in the overall deficit due to some proposed additional funding from Scottish Government to potentially bring the Board in line with the £33m target.
- An update was provided on the new PMO structure and the link to the Best Value Service Reporting Template. Further discussions will take place on governance processes to bring this work back to both PGC members and the Board.
- The draft three year financial plan which was due to be submitted to Scottish Government on 2 February was discussed, along with detailed papers showing cost pressures for 2026/27. It was recognised that to get to a sustainable financial position requires radical service redesign and transformation on a whole system basis.

2.4 Recommendation

The Board is asked to be aware of and discuss the key items highlighted and receive assurance that issues are being addressed, where required.