

NHS Ayrshire & Arran



Meeting:	Ayrshire and Arran NHS Board
Meeting date:	Monday 08 December 2025
Title:	Audit and Risk Committee meeting on 20 November 2025 – Chair's report to NHS Board
Responsible Director:	Derek Lindsay – Director of Finance
Report Author:	Jean Ford, Non-Executive Director/Committee Chair

1. Purpose

This is presented to the Board for: Discussion.

This paper relates to: Local policy to ensure good governance practice in reporting from board committees

This aligns to the NHS Scotland quality ambitions of Safe, Effective and Person Centred. Good governance practice supports the effective delivery of services across the organisation.

2. Report summary

2.1 Situation

This report provides information to Board Members on key items discussed within the Governance Committee's remit, in order to provide assurance to the Board that those matters have been identified and are being addressed, where required.

2.2 Background

The Board Model Standing Orders advises that Board meeting papers will include the minutes of committee meetings which the relevant committee has approved. To ensure that there is no delay in reporting from committees this paper provides a timely update on key items from committees.

2.3 Assessment

Key items agreed by Committee are noted below.

- Members received the Internal Audit Progress Update, Follow-up Actions Report and the completed Internal Audit report – Information Governance (Rated – Yellow – Minor Improvement) and Staff Performance Management (Rated – Amber - Substantial Improvement). These audits will be shared with the relevant governance committee for monitoring of actions. An update was provided on

progress against the GP Enhanced Sustainability Audit which was originally presented to the committee on 20 March 2025. Members were comfortable with actions being taken to progress this audit.

- An update on progress with addressing the External Audit recommendations and members were assured with the progress being made.
- Chief Auditors from each of the IJBs were in attendance to provide their annual update on the internal audit reports for 2024/25 and audit plans for 2025/26. Each report concluded that an opinion of reasonable assurance can be placed on the control environment of the IJB.
- The committee received the Strategic Risk Register which showed some areas for improvement going forward regarding the detail contained within the report. The Risk Appetite Statement was presented and approved by the Committee for submission to the Board.

2.4 Recommendation

The Board is asked to be aware of and discuss the key items highlighted and receive assurance that issues are being addressed, where required.