

NHS Ayrshire & Arran



Meeting:	Ayrshire and Arran NHS Board
Meeting date:	Monday 6 October 2025
Title:	Integrated Governance Committee meeting on 28 August 2025 - Chair's report to NHS Board
Responsible Director:	Lesley Bowie, Board Chair
Report Author:	Mrs Shona McCulloch, Head of Corporate Governance

1. Purpose

This is presented to the Board for: Discussion.

This paper relates to: Local policy to ensure good governance practice in reporting from board committees

This aligns to the NHS Scotland quality ambitions of Safe, Effective and Person Centred. Good governance practice supports the effective delivery of services across the organisation.

2. Report summary

2.1 Situation

This report provides information to Board Members on key items discussed within the Governance Committee's remit, in order to provide assurance to the Board that those matters have been identified and are being addressed, where required.

2.2 Background

The Board Model Standing Orders advises that Board meeting papers will include the minutes of committee meetings which the relevant committee has approved. To ensure that there is no delay in reporting from committees this paper provides a timely update on key items from committees.

2.3 Assessment

Key items agreed by Committee are noted below. Identification of organisational risks, stakeholder considerations and other impacts were included in papers to the Committee.

- Integrated Governance Strategic Risk Register – members discussed and scrutinised the two risks assigned to Committee. Both risks had been reviewed

during the reporting cycle, with no changes to risk grading. There were no risks proposed for escalation or termination.

- Risk item 669 Sustainability through reform (Caring for Ayrshire) - Committee discussed ongoing work being undertaken by the Corporate Management Team (CMT) in relation to reform and noted that the risk mitigations would be updated to reflect both the current status and the future direction, including immediate short-term actions and longer-term reform strategy. The Chief Executive and Director of Transformation and Sustainability would look at the timing of review for this risk, to consider review on a more regular basis.
- Risk item 821 Failure of Digital Services across Ayrshire and Arran - Members expressed confidence in the level of activity and the strategic focus aimed at reducing the associated risk level. The Committee was assured by the progress being made.
- Digital Strategy and Reform – Members had previously requested a revised format for reporting to enhance clarity. The report presented at this meeting was well received and it effectively covered three key areas: major projects associated with the Digital Services reform plan, Digital projects which have been commissioned as part of the strategy for 2023/26 and the operational update on core business. The new format was welcomed and considered a positive development.
- Community wealth building – Progress continued across the various workstreams. A notable highlight from this quarter's report was that a local supplier from East Ayrshire has been added to the National Procurement Framework. Members acknowledged the emerging community benefits, including the recent redesign of the garden at the Kyle Chemotherapy Suite on the Ailsa Hospital site. The Committee also discussed apprenticeships and noted the amber status in relation to increasing the number and range of apprenticeships that are offered within NHS Ayrshire & Arran. Members highlighted the limited volume of apprenticeships relative to the organisation's size and encouraged Directors to expand efforts in this area. The importance of embedding Community Wealth Building principles into apprenticeship initiatives was also emphasised.

2.4 Recommendation

The Board is asked to be aware of and discuss the key areas highlighted and receive assurance that items are being addressed, where required.