NHS Ayrshire & Arran



Meeting: Ayrshire and Arran NHS Board

Meeting date: Monday 2 June 2025

Title: Performance Governance Committee meeting on

22 May 2025 - Chair's report to NHS Board

Responsible Director: Derek Lindsay, Director of Finance

Report Author: Sheila Cowan, Committee Chair

1. Purpose

This is presented to the Board for: Discussion.

This paper relates to: Local policy to ensure good governance practice in reporting from board committees

This aligns to the NHS Scotland quality ambitions of Safe, Effective and Person Centred. Good governance practice supports the effective delivery of services across the organisation.

2. Report summary

2.1 Situation

This report provides information to Board Members on key items discussed within the Governance Committee's remit, in order to provide assurance to the Board that those matters have been identified and are being addressed, where required.

2.2 Background

The Board Model Standing Orders advises that Board meeting papers will include the minutes of committee meetings which the relevant committee has approved. To ensure that there is no delay in reporting from committees this paper provides a timely update on key issues from committees.

2.3 Assessment

Key items agreed by Committee are noted below. Identification of organisational risks, stakeholder considerations and other impacts were included in papers to the Committee.

 The committee received the Strategic Risk Register, there was no change to the ratings and the committee requested that the mitigation of the risks was strengthened along with comments of what is within internal control and out with our control.

- The committee reviewed and scrutinised the month 12 financial management report and noted that the overall deficit for the year was just over £51m (within the revised brokerage) with £26.8m CRES achieved (£8.9m non-recurring savings included within overall position).
- The committee received an update from Viridian on their work to date and plans for 2025-26 noting the introduction of a realistic care improvement programme.
 The governance route to CMT and the PGC was discussed and agreed.
- The 3-year financial plan response has been received from Scottish Government and the £33.1m deficit has not been approved. A deficit outturn in 2025-26 of not more than £25m has been requested
- A presentation was heard by members on the rollout of the SAFER programme, this will be aligned into the deep dives reviews for future reviews & also executive walk rounds will be fully aware of position on SAFER rollout by UHA/UHC acute wards.
- The Performance Management Report showed improving trends throughout the reports however a deterioration was seen in Cancer services which will be monitored.
- Recognition was given with regard to the performance statistics for the front door and the committee were assured of the progress in this area.
- An updated was provided with regard to workforce and the measures being taken to reduce sickness absence rates. This included a focus on absenteeism, hotspots, an improvement programme and the results of the recent internal audit recommendations.

2.4 Recommendation

The Board is asked to be aware of and discuss the key items highlighted and receive assurance that issues are being addressed, where required.